

**Bob Cooke** 

An experienced public sector executive, Bob has a passion for working with not-for-profit organizations and all levels of government in a wide variety of areas such as: strategic planning, organizational design, board governance, service system planning, program research, operational reviews and community consultations. He has a reputation for analyzing complex and sensitive issues and situations, especially in the social services and health sectors, and coming up with solutions.

## SELECTED ACHIEVEMENTS

- As CAO, successfully brought a time-limited (three year) independent high profile commission studying contentious public policy issues to conclusion within budget and on time.
- As Director, assembled and directed the multi-disciplinary team responsible for social assistance legislation, culminating in the first new legislation in thirty years
- Led a feasibility study of the applicability of ISO 9000 to a Ministry of the Provincial Government resulting in certification of selected business units.
- Directed the co-ordination of government strategies and designed an innovative program that moves the homeless off the streets and into shelter.
- Managed analysis of government options for response to an independent study of a conflicted, multibillion dollar social assistance system with a resulting \$415M plan of improvements.
- Co-chaired a task force of senior municipal and provincial staff which authored a public action plan for local government to realign delivery of social housing, child care and social assistance in ways that achieve savings and improve service.

## **PRIOR EXPERIENCE**

- The Osborne Group
  - Specialty Legal Clinics
  - Region of Peel
  - County of Frontenac
  - Community Care Kawartha Lakes
  - Ministry of Health and Long Term Care
  - City of Guelph
  - Ministry of Community and Social Services
  - The Children's Aid Society of the County of Bruce
  - Centre for Addiction and Mental Health

- YMCA Canada
- The Children's Aid Society of Owen Sound and the County of Grey
  - Kinark Child and Family Services
  - City of Toronto
  - · Ministry of Children and Youth Services
  - Responsible Gambling Council
  - Ontario Multifaith Council on Spiritual and Religious Care
  - Northumberland County
- Family Health Teams: Queen Lynch, East Wellington Advisory Group, Parry Sound, Burk's Falls
- Project Director, Provincial/Municipal Services Implementation Project (Ministry of Community and Social Services)
- CAO of the Fair Tax Commission (Ministry of Finance)
- Director of Quality and Continuous Improvement (Ministry of Economic Development and Trade)
- Director of New Social Assistance Legislation Project (Ministry of Community and Social Services)

## **QUALIFICATIONS**

- University of Toronto Bachelor of Commerce
- University of Toronto Master of Business Administration
- Markland Wood Homeowners Association Past Board Member
- Markland Wood Golf and Country Club Former Member of Greens Committee
- Mississauga Halton Community Care Access Centre Past Member Board of Directors
- Specialized Courses (e.g. Institute of Corporate Directors Governance Essentials for Directors of Not-For-Profit Organizations)